

## **Prepared for JEANNE SAMPLE**

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The FIRO-B® instrument identifies how you tend to behave toward others and how you want them to behave toward you. Your FIRO-B results can help you increase your self-understanding in a number of important areas, including how you handle interpersonal relationships and your own social needs, how others perceive you, and how you see them.

## The FIRO-B tool provides information about three fundamental dimensions of interpersonal needs:

#### **INCLUSION**

is about recognition, belonging, participation, contact with others, and how you relate to groups

#### **CONTROL**

concerns influence, leadership, responsibility, and decision making

#### **AFFECTION**

is about closeness, warmth, sensitivity, openness, and how you relate to others

The FIRO-B assessment also indicates your preferences in regard to two distinct aspects of each of these needs areas:

#### **EXPRESSED BEHAVIOR**

- How much do you prefer to initiate the behavior?
- How do you actually behave with respect to the three fundamental interpersonal needs?
- What is your comfort level engaging in the behaviors associated with the three needs?

#### **WANTED BEHAVIOR**

- How much do you prefer others to take the initiative?
- How much do you want to be on the receiving end of those behaviors?
- What is your comfort level when others direct their behaviors associated with the three needs to you?

This profile reports your results on the expressed and wanted aspects of the three interpersonal needs explored by the FIRO-B tool and includes basic interpretive information for each. As you read through this profile, please consider how the results compare with your own sense of how you interact with others. Results should not be used to make a judgment about whether any behavior or any person is good or bad. You should avoid making major decisions based on the results of only one assessment.



# Your FIRO-B® Results

Below are your scores for both expressed and wanted aspects of Inclusion, Control, and Affection, along with total scores for each dimension.

#### **INCLUSION**

#### CONTROL

## **AFFECTION**

# Expressed Inclusion 4 Medium

You tend to include others in some of your activities, join and belong to select groups, and interact with people some of the time.

Range: 0-9

## **Expressed Control**

4 Medium

You control and influence others and situations to some degree, organize and direct others at times, and assume responsibility when appropriate.

Range: 0-9

## Expressed Affection

**7** High

You typically get close to people and are comfortable expressing feelings and supporting others.

Range: 0-9

## TOTAL EXPRESSED

15 Medium

You initiate activities with others, but it clearly depends on the people and the situation.

Range: 0-27

# Wanted Inclusion

2 Low

You usually do not want others to include you in their activities and groups, and do not like being noticed.

Range: 0-9

## Wanted Control

1 Low

You are most comfortable in flexible situations with few expectations and instructions.

Range: 0-9

## Wanted Affection

6 Medium

You have some desire for others to act warmly, share their feelings, and encourage you, depending on the situation.

Range: 0–9

## TOTAL WANTED

9 Medium

You are comfortable with others initiating activities, but it clearly depends on the people and the situation.

Range: 0-27

### TOTAL INCLUSION

6

Medium

You prefer a balance between time alone and time with others.

Range: 0-18

## TOTAL CONTROL

Low

5

You tend to prefer situations with little structure and have a relaxed attitude toward authority and responsibility.

Range: 0–18

## TOTAL AFFECTION

13

High

Typically you like a lot of warmth and closeness in your one-to-one relationships.

Range: 0–18

### OVERALL

24

Medium-Low

Involvement with others can be rewarding for you, depending on the situation. You probably prefer to work alone or with small groups and tend to be close to a relatively select group of friends and coworkers.

Range: 0-54

For further information on the FIRO-B instrument and reports, refer to *Introduction to the FIRO-B® Instrument in Organizations* by Eugene Schnell and Allen Hammer, *Introduction to the FIRO-B® Instrument* by Judith Waterman and Jenny Rogers, and *Participating in Teams* by Eugene Schnell, all available from CPP, Inc.

